



Cellule d'Appui au Partenariat
Cameroun - Union européenne



ANNUAL REPORT | 20 25

**RENEWED
PARTNERSHIP
COORDINATION**





CAMEROON – EUROPEAN UNION PARTNERSHIP

RENEWED PARTNERSHIP COORDINATION

2025 ANNUAL REPORT

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ACP Summit

A meeting of the Heads of State and Government of ACP member countries, convened to provide strategic direction for ACP affairs and ACP-EU partnership policy.

ACP Council of Ministers

The decision-making and policy-guidance body comprising the Ministers of all ACP Member States. The Council meets twice a year: in a joint session with the European Union in May/June and in an ACP budget session in November/December.

African Investment Platform

A European Union financing mechanism that combines EU grant funding with financing from the European Investment Bank (EIB) and other financial institutions in order to leverage additional investment.

Ambassador, Head of the European Union Delegation

The diplomatic representative who heads the European Union Delegation in the country. Together with the Minister serving as Partnership Coordinator, he jointly oversees the implementation and coordination of the European partnership process at the national level.

Blending

A financing mechanism that leverages additional external resources by combining EU grant funding with loans and other forms of financing provided by financial institutions and development partners.

Cameroon-EU Partnership Coordination

The institutional function entrusted to the CAP-CUE in support of the MCP (MINEPAT), consisting in coordinating and monitoring European Union cooperation activities in Cameroon.

Cameroon-European Union Partnership Support Unit

A technical and operational structure established by Ministerial Order (MINEPAT) transforming the former Support Unit to the EDF National Authorising Officer (CAON-FED) into the Cameroon-European Union Partnership Support Unit (CAP-CUE). Placed under the direct authority of the Minister serving as Partnership Coordinator, its mandate is to provide technical support and assistance in the mobilisation, management and effective use of European cooperation resources.

Commitments

Funds allocated under a financing agreement and intended to be disbursed in the course of its implementation.

Economic and Technical Dialogue

A dialogue mechanism recently established at the national level to strengthen the framework for coordinating and monitoring Cameroon-EU cooperation, with a specific focus on economic and trade-related issues. Strong national economic

policy priorities and the new thematic focus of European cooperation on investment and trade led to the establishment of this dialogue mechanism.

Economic Partnership Agreement

Trade agreement aimed at promoting free trade with the European Union. The Cameroon-European Union bilateral Economic Partnership Agreement (EPA) entered into force in August 2016 and provides for the progressive dismantling of customs duties on 80% of European products over a 13-year period.

European Development Fund (EDF)

The main European instrument for programming and financing development cooperation throughout the eleven successive ACP-EU cooperation cycles from 1957 to 2020.

EU Grants

Direct financial contributions made available to public or non-state actors to promote an EU policy objective, either through the financing of a specific action (action grant) or the coverage of an organisation's operating costs (operating grant).

EU Sector Budget Support (EU SBS)

An EU aid delivery modality whereby financial resources allocated to agreed development programmes and projects are disbursed directly to the national treasury, subject to the terms agreed with the Government.

Financing Agreement

A cooperation instrument jointly signed by the European Union and the Government, formalising EU financial support for the implementation of an agreed development programme or project.

Global Europe (Neighbourhood, Development and International Cooperation Instrument - NDICI)

The European Union's single instrument for financing external action, consolidating most EU funding instruments for international cooperation under a unified framework. It supports sustainable development in the EU neighbourhood, Africa, the Caribbean, the Pacific, Asia and the Americas. For OACPS countries, it supersedes the European Development Fund (EDF), whose eleventh cycle ended in 2020. Its financial allocation for the 2021–2027 period amounts to €79.5 billion (CAAF 52 163 billion).

Global Gateway Strategy

A European Union cooperation initiative aimed at mobilising up to €300 billion in investments worldwide between 2021 and 2027, including €150 billion for Africa. It focuses on sustainable and high-quality infrastructure projects in the areas of digitalisation, energy, transport, health, education and research, in close partnership with partner countries.

Global Value chains

The full range of value-adding activities carried out by firms across different locations worldwide to bring

a product or service from its conception and design stage through production and delivery to the final consumer.

Indirect Management

A method of action through which the European Union entrusts budget implementation tasks for programmes and projects to third countries, international organisations, development agencies of EU Member States, or other certified bodies.

Minister Coordinating the Cameroon-EU Partnership

In the context of the phasing-out of the National Authorising Officer (NAO) function, the governmental authority entrusted with overseeing the EU partnership process, a responsibility assigned to MINEPAT in line with his/her governmental mandate to coordinate economic and technical cooperation with Cameroon's Technical and Financial Partners.

Multiannual Indicative Programme (MIP)

A framework document governing cooperation with the European Union under the Neighbourhood, Development and International Cooperation Instrument (NDICI). Prepared and agreed at regional or country level, it defines the financial allocation and priority areas for EU development cooperation assistance.

National Authorizing Officer (NAO) of the EDF

The national authority designated under the European Development Fund (EDF) framework to oversee the management and implementation of EU cooperation resources. In Cameroon, this function was performed by the Minister of the Economy, Planning and Regional Development (MINEPAT), who continues to represent the country in OACPS and OACPS-EU cooperation matters.

NDICI

The acronym for the Neighbourhood, Development and International Cooperation Instrument. It is the new European Union's external financing instrument that replaces the European Development Fund (EDF) and serves as the financial framework for the implementation of the 2021–2027 OACPS-EU partnership programme.

NDS30

National Development Strategy for the period 2020–2030. It is the country's new reference framework for national development policy, adopted in November 2020 and superseding the Growth and Employment Strategy Paper (GESP), which reached the end of its ten-year implementation period (2010–2020).

OACPS

Organisation of African, Caribbean and Pacific States (OACPS). It is the new name of the former ACP Group (African, Caribbean and Pacific Group of States), originally established under the 1975 Georgetown Agreement. The ACP Group officially became the OACPS on 5 April 2020 following the entry into force of the Revised Georgetown Agreement, as approved by the Heads of State and Government.

The Organisation comprises 79 member countries, including 48 African States, 16 Caribbean States and 15 Pacific States, all signatories to the Cotonou Agreement.

OACPS-EU

The multilateral partnership framework between the 79 Member States of the OACPS and the European Union. The Cameroon-EU bilateral partnership forms part of, and derives from, this broader multilateral partnership.

Partnership Dialogue

A process of consultation and joint monitoring of the partnership.

Samoa Agreement

A legally binding agreement governing the partnership between the Organisation of African, Caribbean and Pacific States (OACPS) and the European Union (EU) for the next twenty years, following its signature in Apia, Samoa, on 15 November 2023. It supersedes the Cotonou Agreement, which had been in force since 2000.

Sector Reform Contract – Rural Development (SRC)

A financing agreement underpinning the European Union's Sector Budget Support programme aimed at promoting sustainable and inclusive development in the rural sector. Initially concluded for the period 2017–2019, the operation was first extended until 2021 and subsequently renewed in 2023, with implementation continuing throughout 2024 and 2025.

Structured Political Dialogue

A bilateral dialogue mechanism established under Article 8 of the Cotonou Agreement to enable the joint monitoring and review of the overall European cooperation process.

Support Unit to the EDF National Authorizing Officer

A technical and operational structure established under the former European Development Fund (EDF) framework and placed under the direct authority of the Minister acting as National Authorising Officer (NAO). Its mandate was to provide technical support and assistance in the mobilisation, management and effective use of European cooperation resources.

Team Europe

An approach that brings together the European Union and its Member States represented at country level to implement joint development cooperation initiatives, with a view to enhancing the effectiveness of development support and maximizing the impact of interventions.

Technical Cooperation Facility (TCF)

A facility established under a financing agreement and dedicated to financing complementary and cross-cutting interventions within the framework of European Union cooperation.

Abbreviations

AAP: Annual Action Plan

ABC - PADER: Supporting the Transformation of the Cotton Basin – Rural Development Support Programme

AFD: French Development Agency

AfDB: African Development Bank

AIP: African Investment Platform (Plateforme d'Investissement pour l'Afrique)

ASP CAM-PV: ASP-Green Pact Cameroon

BAM: Banana Accompanying Measures

CAON-FED: Support Unit to the EDF National Authorizing Officer

CAP-CUE: Cameroon-European Union Partnership Support Unit

CDD: Head of Delegation

CF: Convention de financement

COPIL: Steering Committee

CRS-ABS: Sector Reform Contract under Sector Budget Support

CSO: Civil Society Organisation

DACC: Support Facility for Competitiveness in Cameroon

DICOSE: Technical Coordination and Monitoring & Evaluation Mechanism for Project Implementation

DUE: European Union Delegation

EC: European Commission

ECOFAC: Support Programme for the Preservation of Biodiversity and Fragile Ecosystems in Central Africa

EcoNorCam: North Cameroon Ecosystem

EIB: European Investment Bank

EPA: Economic Partnership Agreement

EU: European Union

EU-SBS: European Union Sector Budget Support

EDF: European Development Fund

FEICOM: Special Council Support Fund for Mutual Assistance

FMU: Forest Management Unit

GIZ: German Agency for International Cooperation and Development

KFW: Kreditanstalt für Wiederaufbau (German Financial Cooperation Agency)

KHPC: Kikot-Mbembe Hydro Power Company

MCP: Minister, Coordinator of Partnership

MINADER: Ministry of Agriculture and Rural Development

MINDDEVEL: Ministry of Decentralization and Local Development

MINCOMMERCE: Ministry of Trade

MINEE: Ministry of Water and Energy

MINEPAT: Ministry of the Economy, Planning and Regional Development

MINEPIA: Ministry of Livestock, Fisheries and Animal Industries

MINFI: Ministry of Finance

MINFOF: Ministry of Forestry and Wildlife

MINHDU: Ministry of Housing and Urban Development

MINREX: Ministry of External Relations

MIP: Multiannual Indicative Programme

ODEBAC: Sustainable Ocean and Blue Economy in Central Africa

OMC: Operational Monitoring Committee

OPA-AC: Observatory of Anormal Practices

OPC: Objective and Performance Contract

OTP-OI CAM: Open Wood Portal - Independent Observatory of Cameroon

PADL: Local Development Support Programme

PAGIRN: Regional and National Infrastructure Governance Support Programme for Central Africa

PAMFOR: Forestry Governance Improvement Programme

PAIRIAC: Support Programme for Regional Integrational and Investment in Central Africa

PIDA: Programme for Infrastructures Development in Africa

PNDP-FED: EDF - funded National Community driven Development Programme

PROCIVIS: Active Citizing Strengthening Programme

PRODESV: Economic and Social Development Programme for Secondary Cities

PROSCIG: Promoting Gender-Transformative Approaches to Strengthen Civil Society Resilience in Cameroon

PTA: Annual work plan

ReSiNoc: Strengthening Agricultural Innovation Systems in Northern Cameroon

RIP: Regional Indicative Programme

SME: Small and Medium-Sized Enterprises

SODECOTON: Cameroon Cotton Development Corporation

TA: Technical assistant

TCF: Technical Cooperation Facility

TEI: Team Europe Initiative

TFP: Technical and Financial Partner

UA: African Union

VCY: Yaounde Bypass Road



REPUBLIQUE DU CAMEROUN
Paix-Travail- Patrie
Ministère de l'Economie, de la
Planification, et de l'Aménagement
du Territoire



REPUBLIC OF CAMEROON
Peace-Work-Fatherland
Ministry of Economy, Planning,
and Regional Development

ORDER N° 0000002 /MINEPAT OF 06 MARS 2025
to transform the European Development Fund National Authorizing Officer
Support Unit into the Cameroon European Union Partnership Support Unit.

THE MINISTER OF THE ECONOMY, PLANNING
AND REGIONAL DEVELOPMENT,

- Mindful of the Constitution
- Mindful of the Georgetown Agreement, as amended on 9 and 10 December 2019 in Nairobi and ratified by Law No. 2021/007 of 16 April 2021;
- Mindful of The Partnership Agreement between the European Union and its members on one hand, and the members of the Organisation of African, Caribbean and Pacific Countries on the other hand, signed on 15 November 2023 in Samoa and ratified by Law No. 2024/005 of 24 July 2024 to authorize the President of the Republic;
- Mindful of Decree No 2008/220 of the 4th July 2008 to organize the Ministry of Economy, Planning and Regional Development;
- Mindful of Decree No. 2011/408 of 9th December 2011 to organize the Government, as amended and supplemented by Decree No. 2018/190 of 2 March 2018;
- Mindful of Decree No. 2018/191 of 2 March 2018 to the reorganization of the Government;
- Mindful of Decree No. 2021/247 of 27 April 2021 to ratify the Georgetown Agreement, as amended on 09 and 10 December 2019 in Nairobi;
- Mindful of Decree No. 2024/332 of 24 July 2024 to ratify The Partnership Agreement between the European Union and its members on one hand, and the members of the Organisation of African, Caribbean and Pacific Countries on the other hand, signed on 15 November 2023 in Samoa



DECIDES
CHAPTER I
GENERAL PROVISIONS

ARTICLE 1.- (1) This Order transforms European Development Fund National Authorizing Officer Support Unit into The Cameroon European Union (EU) Partnership Support Unit abbreviated as "CAP-CUE", and hereunder referred to as "the Unit".

Executive Summary

Pursuant to Ministerial Order No. 00000002/ MINEPAT of 6 March 2025 transforming the Support Unit to the National Authorising Officer of the European Development Fund (CAON-FED) into the Cameroon–European Union Partnership Support Unit (CAP-CUE), the European Union development cooperation monitoring framework in Cameroon underwent a major structural transformation in 2025. This institutional reform reflects the alignment of cooperation coordination arrangements with the evolving partnership landscape, marked by two major developments: the entry into force of the Samoa Agreement as the new overarching framework for the OEACP–EU Partnership, replacing the Cotonou Agreement, which remained in force until 2023; and the introduction of the NDICI–Global Europe instrument as the European Union’s new financing instrument for external cooperation, superseding the European Development Fund (EDF), whose programming cycle came to an end in 2021.

Building on the institutional restructuring undertaken in the first quarter of 2025, the coordination of the European Union partnership in Cameroon was marked throughout the year under review by a twofold process of renewal. This process encompassed, on the one hand, the institutional restructuring of the dedicated coordination entity and, on the other, the strategic repositioning of partnership monitoring and coordination operations.

The institutional reconfiguration process involved a series of structural, functional and

managerial adjustments, aligned with the redefinition of coordination mandates as set out in the transformation instrument.

In line with the new institutional arrangements, the establishment of the new coordination framework led to the development of appropriate management tools and procedures, accompanied by renewed managerial commitment centred on efficiency and performance, with a view to enhancing the effectiveness of European Union partnership coordination under its new mandate.

As regards the operational repositioning process, it focused on the conduct of cooperation monitoring activities in response to the strategic shifts arising from the evolving partnership framework. This process was further reinforced by the expansion of the coordination mechanism’s scope of intervention.

Key activities included advancing the partnership dialogue, facilitating the implementation of the cooperation portfolio, supporting the roll-out of the EU Global Gateway Strategy, and carrying out the financial monitoring of the cooperation portfolio.

In keeping with the strategic focus that characterises the coordination of the European Union partnership in Cameroon under its new institutional set-up, the continued development of CAP-CUE is expected to gather further momentum, driven by a number of contextual factors that are opening up new opportunities and avenues for action.





Foreword by the Minister of Economy, Planning and Regional Development, Coordinator of the Cameroon-European Union Partnership

Enhancing Coordination Effectiveness

...The challenges ahead require us to strengthen our collective commitment.

They call for greater discipline and a renewed spirit of innovation.

Address by the Minister at the Annual Conference of Officials of Central and Devolved Services of the Ministry of the Economy, Planning and Regional Development.

Yaounde,
February 2025.

Against the backdrop of the post-Cotonou and post-EDF reforms that have been gradually taking shape over the past few years, the European Union partnership monitoring system in Cameroon underwent a significant institutional transformation in 2025. This process culminated in the conversion of the Support Unit to the EDF National Authorizing Officer (CAON-FED) into the Cameroon-European Partnership Support Unit (CAP-CUE).

Driven by the changing nature of the partnership framework, this transformation illustrates a strategic effort to align coordination arrangements with emerging cooperation priorities, instruments and implementation mechanisms.

As part of the structural and functional reorganisation underpinning this transformation, the founding instrument establishing CAP-CUE assigns it a number of innovative responsibilities in support of European Union partnership coordination. Foremost among these is the mandate to “facilitate the alignment of European Union interventions with the Cameroon’s National Development Strategy.”

The prominence accorded to this mandate reflects the significance of the challenges and expectations associated with the new structure in the context of the ongoing renewal of the European Union partnership in Cameroon.

More broadly, the objective is to develop enhanced strategies that maximise the opportunities offered by European cooperation for the benefit of the people of Cameroon. Supporting and advancing the implementation of the NDS30 therefore remains the primary guiding principle of CAP-CUE’s action.

Now halfway through its implementation period, the NDS30 has already delivered significant results. The contribution of the European Union to these achievements can be seen notably through the 2021–2027 Multiannual Indicative Programme (MIP), which provides nearly CFAF 150.2 billion in financing for development projects and programmes, as well as through the ongoing mobilisation of resources under the Global Gateway Strategy to support infrastructure development.

It is against this backdrop that CAP-CUE is expected to assume an increasingly prominent role as the coordinating body for the European Union partnership in Cameroon, with a view to maximising the contribution of European cooperation to the country’s development agenda.

The implementation of the NDS30, to which the Government remains firmly committed, is expected to benefit substantially from this strengthened coordination framework.

Alamine OUSMANE MEY

Minister of Economy, Planning and Regional Development,
Coordinator of the Cameroon-European Union Partnership



Message from the Ambassador, Head of the European Union Delegation

European Union Cooperation in Cameroon: Delivering Tangible and Transformative Results

It remains essential to mobilise both public and private financing to boost investment and improve the investment and business climate across our continents. We reaffirm our commitment to ensuring that these investments deliver transformative impact.

Joint Declaration of the AU-EU Summit.

Luanda (Angola),
November 2025

In a global context characterised by geopolitical and trade tensions of an unprecedented nature and scale, the European Union (EU) remains Africa's leading partner in development cooperation, trade and investment. The EU promotes a trusted partnership of equals. Particular emphasis is placed on promoting investment in Africa for the benefit of both businesses and communities, with a view to supporting sustainable growth, expanding access to technology, including artificial intelligence, and creating jobs.

At the conclusion of the 7th African Union (AU)–European Union Summit held in Angola in November 2025, both parties reaffirmed their strong commitment to deepening the partnership and advancing investments in energy infrastructure, transport and digital connectivity. The objectives of the Programme for Infrastructure Development in Africa (PIDA), the African Union's Agenda 2063 and the European Union's ambitious Global Gateway strategy are strategically aligned in support of the continent's development priorities.

Significant progress has been achieved in Cameroon, particularly in mobilising financing for the private sector. The country now ranks second in Africa in terms of concessional financing mobilised for businesses. Each supported project contributes to the country's economic growth while delivering direct benefits to Cameroonians.

Every euro and every CFA franc invested helps deliver transformative projects: the construction of railways, bridges and roads; the strengthening of urban mobility systems; the modernisation of energy infrastructure; the promotion of digitalisation; and support for value chains, biodiversity conservation and rural development, among many other initiatives. Central to this momentum is the Team Europe approach, under which the European Union and its Member States, Germany, Belgium, Spain, France and Italy, work together to maximise the impact and coherence of their collective action.

This model partnership is made possible by the spirit of close cooperation between the European Union and Cameroon, as well as by the dedication of the women and men who bring it to life every day.

In this regard, I would like to warmly commend the efforts and commitment of the Cameroon–European Union Partnership Support Unit (CAP-CUE), established in 2025, whose coordination role is essential to the effective implementation of European Union strategies. CAP-CUE constitutes an essential component of the coordination system underpinning our partnership with Cameroon and contributes significantly to its effectiveness.

Together, let us build on and strengthen this momentum so as to foster a lasting partnership founded on ever greater trust, in support of social, people-centered and mutually beneficial development.

S.E.M Jean-Marc CHÂTAIGNER

Ambassador, Head of the European Union Delegation in Cameroon



Cellule d'Appui au Partenariat
Cameroun - Union européenne



Regional Integration:
Inauguration of the
Bridge over River
Logone

Yagoua,
April 28, 2025

**50th Anniversary
of the Europe:**
Banquet offered by
the Ambassador

Yaounde,
May 9, 2025



**Road Corridor
Governance in
Central Africa:**
Second National
Workshop on the
Presentation of
Results and Review
of OPA-AC Activities

Bangui,
August 14, 2025

Highlights of the Partnership in 2025



Team Europe for a Green and Resilient Northern Cameroon:

Portfolio Review
Workshop for the
CASEVE Programme

Yaounde,
September 25, 2025



Global Gateway Strategy:

Second Global
Gateway Forum

Brussels,
October 9-10, 2025

OACPS:

120th Session of the
OACPS Council of
Ministers

Brussels,
December 12-15, 2025



Republic of Cameroon

Paix - Travail - Patrie

Ministry of Economy
Planning and Regional
Development

**Supporting Effective
Coordination and Monitoring of
the Cameroon-European Union
Partnership**



**Cellule d'Appui au Partenariat
Cameroun - Union européenne**



**...Serving the national
economy and promoting
inclusive and sustainable
development for the
people of Cameroon.**

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Introductory Remarks by the Coordinator of CAP-CUE

Giving New Momentum to the Partnership

Yes, we each have our own interests, but they are not incompatible. On the contrary, they can be mutually reinforcing if we take the time to listen, understand and build on them together.

(...) This is precisely the ambition of our Global Gateway initiative and the Team Europe approach: to mobilise investments that contribute to sustainable development and improve people's lives.

**Address by the
Head of the EU
Delegation at the
celebration of
the Europe Day
Celebration.**

Yaounde,
May 9, 2025

In relation to the monitoring of the Cameroon–European Union partnership, by far the most significant institutional development of 2025 was the establishment of the Cameroon–European Union Partnership Support Unit (CAP-CUE), which superseded the Support Unit to the National Authorising Officer of the European Development Fund (CAON-FED).

Closely linked to the changes that have taken place in the European development partnership framework since 2021, the establishment of CAP-CUE marks a major institutional milestone in the adaptation of the Cameroon–European Union cooperation monitoring system to the new partnership landscape. This evolving framework has been shaped in particular by the introduction of NDICI–Global Europe as the European Union's new financing instrument for development cooperation, replacing the European Development Fund (EDF), and by the entry into force of the Samoa Agreement as the new overarching framework governing the OACPS–EU Partnership, superseding the Cotonou Agreement.

Beyond its institutional implications, the transformation of CAON-FED into CAP-CUE has ushered in a new phase in the technical coordination of the Cameroon–European Union partnership. This new momentum is underpinned by a structural and functional reorganisation whose implementation remained a key focus of partnership monitoring and coordination activities throughout the year, against the backdrop of the ongoing implementation of the 2021–2027 Multiannual Indicative Programme (MIP).

The year 2025 marks the beginning of a new chapter in the coordination of the Cameroon–European Union partnership. The annual review highlights two key dimensions of this transition:

- **Institutional renewal** focusing on the ongoing process of restructuring and functional and managerial reorganisation, in line with the ongoing renewal of the European partnership framework and driven by the effectiveness and performance objectives underpinning the operationalisation of CAP-CUE;
- **Strategic renewal** reflecting a new operational momentum geared towards stronger strategic engagement, supported by the expansion of the coordination mandate and scope of intervention.

Aliou ABDOULLAHI

Coordinator of CAP-CUE

Part 1 Institutional Renewal

New Structural and Organisational Dynamics

- The New Coordination Framework
- The New Institutional Architecture
- Structural Transformation

New Functional and Managerial Dynamics

- Updating the Coordination Mandate
- Development of New Management Tools Underway
- The New Managerial Vision

The institutional reconfiguration of the Cameroon–European Union partnership coordination mechanism was formalised through the transformation of CAON-FED into CAP-CUE by virtue of Order No.00000002/MINEPAT of March 6, 2025.

This transformation of the existing organisational and functional arrangements prompted the initial adaptation and structural realignment activities undertaken in 2025, which will continue throughout 2026.

The New Coordination Framework



A public entity with autonomy in budgetary and asset management

Financial resources from mixed sources (Government and Partnership), governed by the Financial Regime of the State and Other Public Entities

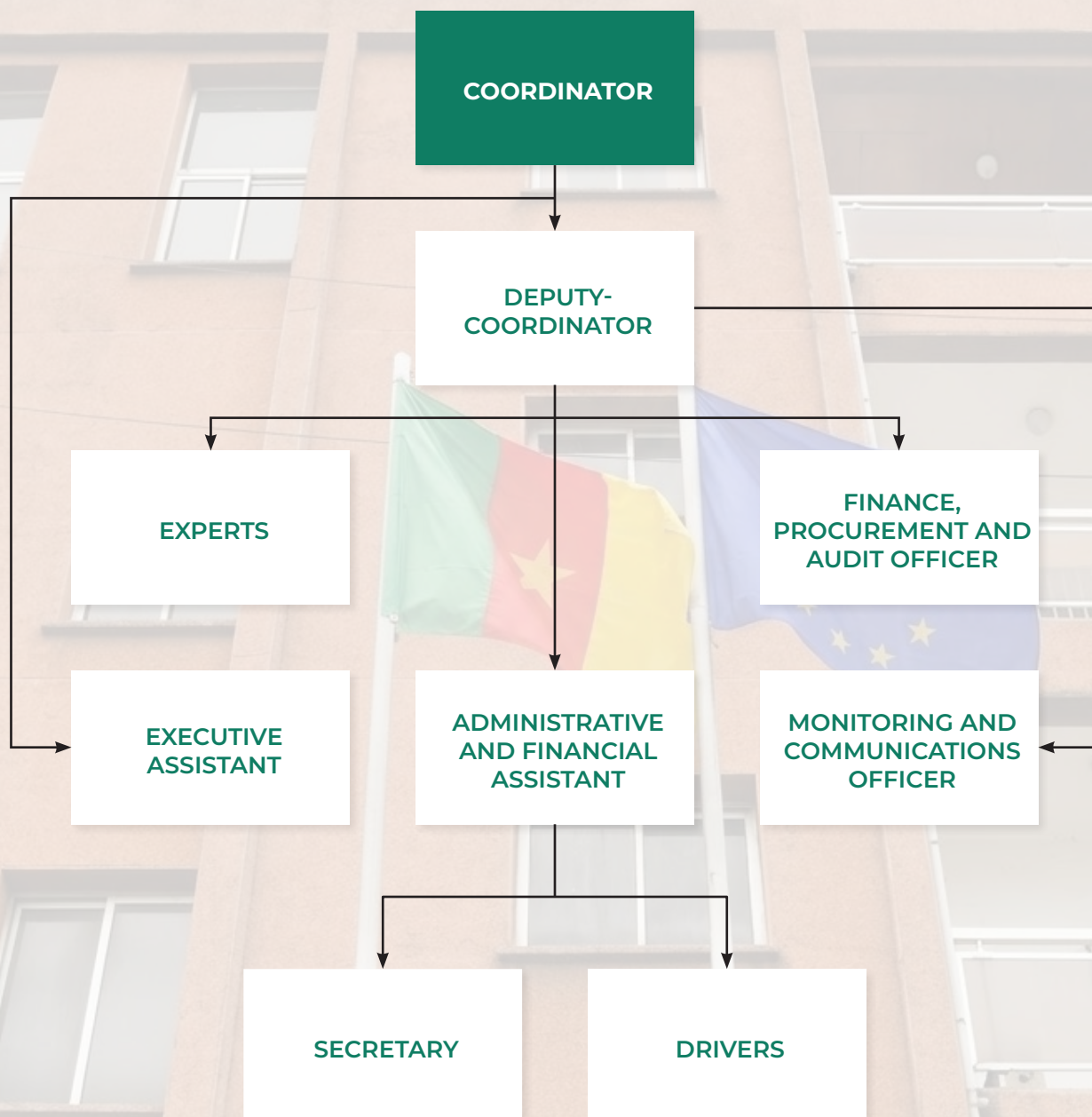
Own staff

Procurement rules governed by financing agreements

Established to support and assist the Minister of the Economy, Planning and Regional Development in his capacity as Coordinator of the Cameroon–European Union Partnership, CAP-CUE serves as the Minister’s operational support structure. It is organised as a public entity with financial resources provided by both the State and the partnership with the European Union, and with its own staff, structured into four categories of actors:

- ▶ Management, comprising a Coordinator assisted by a Deputy Coordinator, who is responsible in particular for managing the Technical Cooperation Facility with the European Union;
- ▶ Experts, consisting of qualified and experienced professionals assigned to monitor the priority sectors of intervention of the European partnership in Cameroon;
- ▶ Administrative and Financial Staff, comprising a Finance, Procurement and Audit Officer, an Administrative and Financial Assistant, an Executive Assistant, and a Monitoring and Communications Officer;
- ▶ Support Staff.

The financial resources available to CAP-CUE are managed in accordance with public accounting rules, while contracts financed by the European Union or through counterpart funds are subject to the procurement provisions set out in the applicable financing agreement.



The New Institutional Architecture



Reasserted
Institutional
Accountability Lines

Strengthened
Institutional
Collaboration

Consolidated
Joint Strategic
Management

The new configuration of the European partnership coordination system in Cameroon enhances the institutional standing of the dedicated coordination structure through three complementary institutional dimensions that underpin its role in the implementation of the partnership.

Firstly, it reinforces the vertical hierarchical line of political and public authority exercised by the Minister, in his capacity as Coordinator of the Partnership, over CAP-CUE.

Secondly, it strengthens the horizontal collaborative ties with the various structures of MINEPAT and enhances support to the different national multisectoral entities involved in or operating within the partnership.

Furthermore, coordinated monitoring under the joint strategic management framework with the European Union Delegation (EUD) remains firmly in place in order to ensure greater synergy and effectiveness in the mobilisation of all actors and resources.

EUD

MINEPAT

(Minister Coordinator of the Partnership)

CAP-CUE

- PUBLIC ADMINISTRATIONS
- REGIONAL AND LOCAL AUTHORITIES
- PUBLIC INSTITUTIONS
- PUBLIC CORPORATIONS AND PARASTATALS
- PRIVATE SECTOR
- CIVIL SOCIETY
- PARLIAMENT
- UNIVERSITIES (ACADEMIA)



Structural Transformation



Changes in institutional and operational foundations

.....

Pooling of resources and revision of management arrangements

The establishment of CAP-CUE through the transformation of CAON-FED has structurally reshaped the coordination system of the European Partnership.

The evolution of the institutional and operational foundations constitutes its first defining feature, notably through:

- ▶ The change in the legal basis governing the coordination structure;
- ▶ The introduction of the operational pillar under the NDICI–Global Europe instrument, which, by replacing the EDF, has substantially redefined the operational framework for coordination;
- ▶ The consequential impact of this shift in the operational pillar, resulting in a more strategic and less operational orientation of action.

The restructuring of the resource base and the revision of management arrangements constitute its second defining feature, notably through:

- ▶ The introduction of State funding, alongside European resources, to support coordination activities;
- ▶ The combination of national public management rules and financing agreement provisions in the management of resources.

From CAON-FED to CAP-CUE



Legal basis

Cotonou Agreement



Samoa Agreement /
Ministerial Order



Operational Pillar

National Authorising
Officer System



Overall Partnership
Framework



Areas of intervention

Operations Focus



Strategic Focus



Resources for action

European cooperation



The State and the
European Partnership



Management system

EU management
modalities



Joint Government–EU
modalities

The Updated Coordination Mandate



The core mandate of CAP-CUE is to develop and strengthen the partnership between Cameroon and the European Union.

This mission has traditionally and historically been rooted in the practical and technical coordination of the partnership, with the overall objective of ensuring the effective mobilisation of partnership resources and stakeholders, so as to enable European cooperation to contribute as effectively as possible to improving the living conditions and well-being of the Cameroonian population.

A Narrower Operational Mandate

An Expanded Strategic Role

The transformative dimension of the new coordination framework arises from the recent post-EDF changes in the European Union's cooperation modalities, marked in particular by two major developments:

A narrower operational Mandate, reflected in:

- ▶ The discontinuation of the National Authorising Officer's role in the management of cooperation resources under the new financing instrument;
- ▶ The European Union's operational preference for direct management over shared management arrangements;
- ▶ Financial intervention mechanisms increasingly geared towards budget support.

An Expanded Strategic Role, reflected in:

- ▶ The strengthening and expansion of the scope and mandate for monitoring the European Partnership in particular and development partnership in general;
- ▶ Greater emphasis on advocacy and strategic intelligence for the protection of national interests;
- ▶ The Team Europe approach, bringing together the European Union and its Member States, which calls for more comprehensive monitoring and coordination arrangements capable of further enhancing the partnership with the European Union.

Key Functions Assigned to CAP-CUE (*)



Institutional and Strategic Support

Assist the Minister responsible for the Economy in coordinating and monitoring the economic and technical cooperation aspects of the partnership with the EU (...) with a view to ensuring the effective preparation, implementation and monitoring of development interventions, programmes and projects financed under the EU multiannual financial frameworks.

Contribute to strengthening partnership coordination and promoting dialogue between the parties.

Advocacy and strategic intelligence for the protection of national interests

Facilitate the alignment of EU-funded interventions with Cameroon's National Development Strategy.

Ensure the quality and availability of the information required for the participation of the partner country in the partnership with the EU, its Member States, their development cooperation agencies, and the European Investment Bank.

Contribute to strengthening the capacities of national stakeholders involved in the partnership with the EU.

Partnership Resource Mobilisation

Contribute to increasing the mobilisation, disbursement and absorption of partnership financial resources in support of interventions implemented by the parties for the benefit of the Cameroonian population.

Support the design and implementation of EU financial instruments in Cameroon, in line with the various national, regional and global financial programming cycles.

Operational and Financial Monitoring

Regularly report on the physical and financial implementation of the Multiannual Indicative Programme.

Prepare monthly and quarterly dashboards.

Monitor the conduct of audits commissioned by the EU.

Support the implementation and closure of interventions financed under the European Development Fund (EDF).

Partnership Records and Documentation Management

Ensure the proper maintenance of archives and documentation.

(*) Cf. Ministerial Order transforming CAON-FED into CAP-CUE

Development of New Management Tools Underway



Revision of the Procedures Manual Underway

Updating of the Performance and Objectives Contract Underway

Renewal of Visibility Materials Underway

The Ministerial Order establishing CAP-CUE provides, in Article 10(3), that “the arrangements for the Unit’s operations and the implementation of its activities shall be set out in a Procedures Manual.”

Given the major implications of this provision for the functioning of the newly established Unit, CAP-CUE management undertook a broad consultative process to develop the corresponding document, which had reached its final stage by the end of 2025.

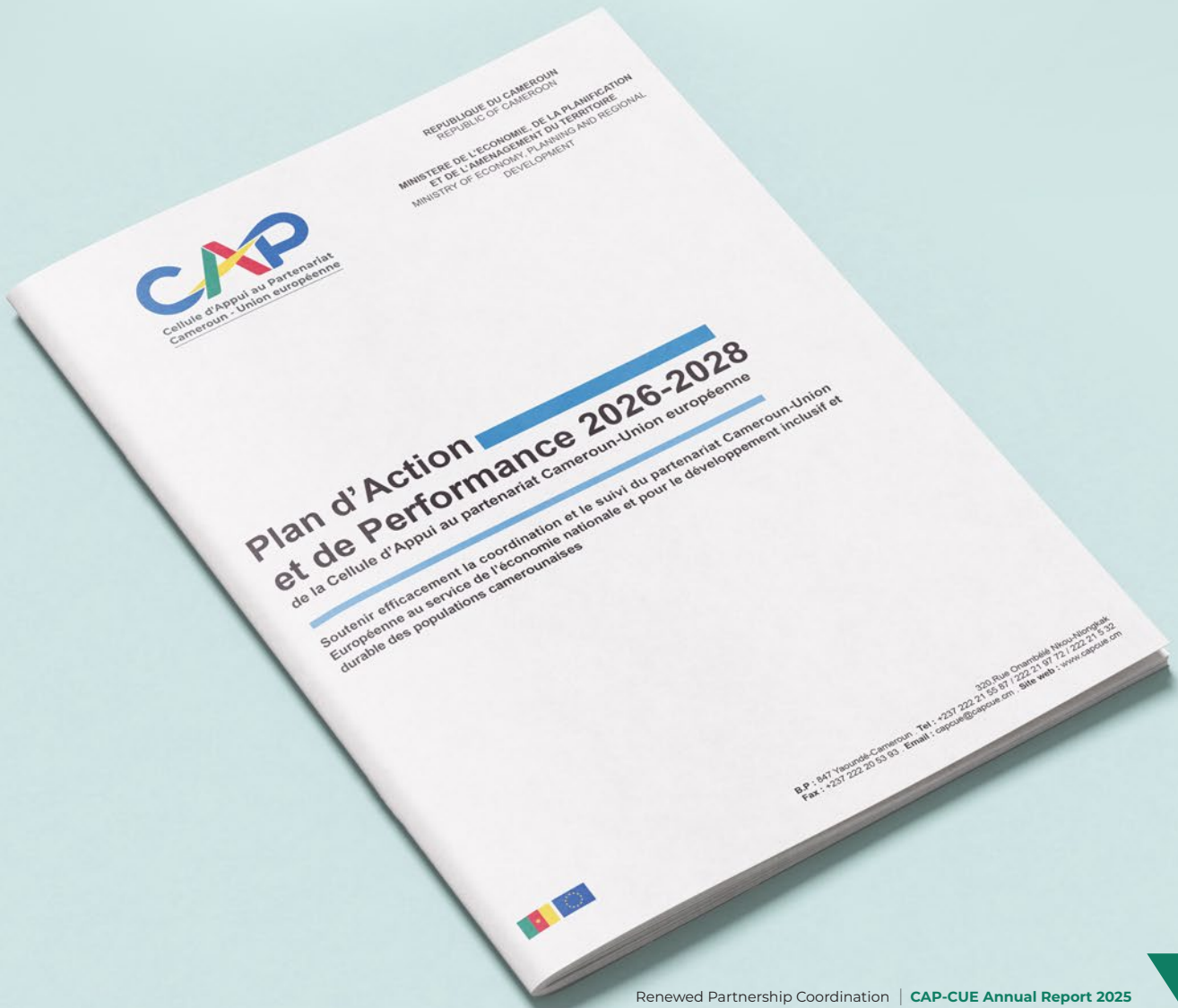
These consultations brought together CAP-CUE staff and external stakeholders, including the heads of the legal affairs departments of MINEPAT.

A similar process was undertaken for the preparation of the Objectives and Performance Contract (OPC), with the additional involvement of the Inspectorate General of Services at MINEPAT. The OPC is a contractual performance management instrument through which the coordination structure commits itself to achieving agreed objectives vis-à-vis the Minister in charge of the coordination of the Partnership.

The Objectives and Performance Contract (OPC) has likewise reached its final stage.

Furthermore, as part of efforts to enhance the visibility of the new Cameroon–EU partnership coordination framework, the conceptual and operational process for updating the various visibility materials is currently underway. The key elements concerned include:

- ▶ The graphic charter;
- ▶ The new logo;
- ▶ External visibility.



A New Management Vision



Operational Effectiveness

Management Efficiency

Strategic Focus

Building on the institutional reform outlined above and the renewed confidence placed in the existing staff to proceed with the coordination of the European Partnership within the new service structure, the management of CAP-CUE established its initial policy directions around three key action areas focused on:

- a qualitative leap in performance;
- sound and rigorous resource management;
- the strategic strengthening of its action.

Overall, ten key points encapsulate the current management vision of the new European Partnership coordination framework, structured around the three core areas of action: operational effectiveness, management efficiency and strategic focus.



Integration of the institutional, operational and communication dimensions into the operationalisation of the new coordination framework.



Strategic anchoring in the evolving international context shaped by current geopolitical developments affecting development cooperation.



Strengthened programme governance through a short-term initiative aimed at improving programme monitoring mechanisms.



Facilitation and support for national stakeholders interested in, or involved in, the implementation of the European Partnership.



Mastery of public financial management mechanisms and public accounting rules, in view of the accountability requirements associated with the use of State funds, which now form an integral part of the operating resources of the European Partnership coordination structure alongside EU allocations.



In-depth mastery of the Global Gateway Strategy, notably through the development of cross-cutting expertise in the understanding of its decision-making mechanisms and related financial engineering.



Strengthened strategic action through a multidimensional reading of interventions and an integrated approach to partnership monitoring activities.



Strategic intelligence and networking in support of advocacy efforts and the promotion of opportunities of national interest.



Enhanced staff capacities, stronger team cohesion and improved working conditions.



A proactive advisory and anticipatory role in support of the Minister Coordinator of the Partnership.

Renewed Momentum in Support of Partnership Activities

- Driving the Partnership Dialogue Forward
- Facilitating the Implementation of the Cooperation Portfolio
- Sustained Mobilisation around the Global Gateway Strategy
- Financial Monitoring of the Cooperation Portfolio

Renewed Momentum in Development Partnership Monitoring

- Expanding Monitoring of the European Partnership
- Extending Monitoring to Associated Partnerships
- New Avenues for Coordination



Cellule d'Appui au Partenariat
Cameroun - Union européenne

As part of the establishment of CAP-CUE as the new coordination structure for the Cameroon–European Union Partnership, partnership monitoring activities continued throughout 2025, reflecting the renewed strategic focus evidenced by both the renewed momentum in support of cooperation activities and the strengthened monitoring of development partnership activities.

Driving the Partnership Dialogue Forward



As part of its strategic contribution to the development and strengthening of the European partnership and to the enhancement of policy dialogue between the Parties, CAP-CUE handled a number of technical briefs in 2025 relating to national participation and representation at various international, regional and bilateral forums and exchange platforms dedicated to the political and strategic orientations underpinning the implementation of European cooperation.

OACPS-EU Ministerial Sessions

Support provided to MINEPAT, Minister Coordinator of the Partnership, during the 119th and 120th Sessions of the OACPS Council of Ministers, held in Brussels from 23 to 25 May 2025 and from 12 to 14 December 2025, respectively.

Semi-annual Meetings between the Minister Coordinator of the Partnership and the EU Ambassador and Head of Delegation

Assistance provided to MINEPAT, Minister in charge of the Partnership, during his semi-annual meeting with the Head of the EU Delegation on 29 September 2025, focusing on the review of the Partnership and its short- and medium-term prospects.

Second Global Gateway Forum

Support provided to the Cameroonian delegation led by the Minister of External Relations at the second edition of the Global Gateway Forum, held in Brussels in October 2025.

7th African Union-European Union Summit

Contribution to the preparation of the participation of the Cameroonian delegation led by MINREX at the 7th African Union-European Union (AU-EU) Summit, held in Luanda in November 2025.

The 119th and 120th Sessions of the OACPS Council of Ministers provided an opportunity to review the strategic priorities of the partnership, with discussions focusing primarily on:

- ▶ the ongoing institutional reforms associated with the progressive implementation of the Samoa Agreement;
- ▶ the adoption of the 2026 budget of the Secretariat General to ensure the effective continuation of the Organisation's activities; and
- ▶ preparations for the 11th OACPS Summit of Heads of State, to be held in Malabo in March 2026.



As part of the bilateral dialogue, CAP-CUE processed the briefing file and attended the MCP-CDD meeting, whose key discussions and outcomes focused on:

- ▶ a review of the cooperation portfolio, with particular emphasis on the mobilisation of the Global Gateway Strategy and infrastructure financing in Cameroon, as well as the implementation of EU budget support for the 2025 financial year; and
- ▶ prospects for programming under the 2021–2027 Multiannual Indicative Programme (MIP) and preparations for the forthcoming fourth session of the Cameroon–EU Economic and Technical Dialogue.

The second edition of the Global Gateway Forum, held in Brussels on 9 and 10 October 2025, brought together high-level representatives from governments, financial institutions, the private sector and civil society to explore innovative approaches to scaling up Global Gateway investments in the European Union's partner countries.

The participation of the Cameroonian delegation, led by MINREX, formed part of a strategic cooperation effort aimed at attracting greater financing for transformative development and regional connectivity projects.



At the conclusion of the 7th AU–EU Summit, held under the theme “Advancing Peace and Prosperity through Effective Multilateralism”, the Joint Declaration adopted at the end of the proceedings reaffirmed the shared commitment of both parties to a prosperous and sustainable future through collective action in key areas such as trade and investment, transport and digital infrastructure, peace, security and governance, as well as migration and mobility.

Facilitating the Implementation of the Cooperation Portfolio



Operational facilitation

Institutional Support

As part of its operational contribution to the implementation of the European cooperation programme, primarily guided by the 2021–2027 Multiannual Indicative Programme (MIP), CAP-CUE carried out a range of facilitation and support activities in 2025 with respect to the active cooperation portfolio, comprising around ten operations under implementation or in the pipeline.

Key activities included:

- ▶ Participating in the discussions of the monitoring and oversight bodies responsible for the implementation of operations (COPIL, DICOSE);
- ▶ Providing support to stakeholders throughout the various phases of the project cycle, from identification and launch to implementation, evaluation and closure;
- ▶ Facilitating and supporting expert missions carried out as part of activities related to the project and programme cycle;
- ▶ Supporting national stakeholders in acquiring a sound knowledge of the European partnership's tools and procedures;
- ▶ Mobilising implementing entities and other stakeholders involved in the implementation of programmes and projects;
- ▶ Supporting national authorities in the overall coordination of the partnership and in the oversight of the cooperation portfolio.

Overview of the Active European Cooperation Portfolio (in million)



	Programmes/Projets	Monetary unit	EDF	NDICI	Joint Financing
CRS-ABS	PADL - Local Development Support Programme	Euros Fcfa	-	28.86 18 930.92	-
Rural Development and Environment	PAMFOR - Forestry Governance Improvement Programme	Euros Fcfa	6,55 4 296.52	-	0.9 590.36
	ABC - PADER - Supporting the Transformation of the Cotton Basin – Rural Development Support Programme	Euros Fcfa	6.16 4 040.70	-	3.93 2 577.91
	NaturAfrica Benoue	Euros Fcfa	-	4.04 2 650.06	-
	CASEVE - Cameroun Septentrion Vert (TEI Septentrion)	Euros Fcfa	-	13 8 527.44	-
	Cameroon Sustainable and Competitive Forest and Cocoa Programme	Euros Fcfa	-	26 17 054.88	-
	EcoNorCam - North Cameroon Ecosystem	Euros Fcfa	-	3.27 2 144.98	-
	Natura Sud-Est - Sustainable Territories	Euros Fcfa	-	13.12 8 606.16	-
Infrastructure	PRODESV: Economic and Social Development Programme for Secondary Cities Exposed to Drivers of Instability	Euros Fcfa	13.12 8 606.16	-	0.98 642.84
	Support for the Expansion of Renewable Electricity Generation Capacity	Euros Fcfa	2.62 1 718.61	-	-
	Yaounde Bypass Road (T3 Section - 22.8km)	Euros Fcfa	-	46.86 30 738.28	-
	PAGIRN-TIC ICT Foresight and Planning in Central Africa	Euros Fcfa	1.31 856.30	-	0.15 98.39
	PAGIRN-Corridors Sustainable Corridor Management and Harmonisation of Load Control Systems	Euros Fcfa	1.18 774.03	-	-
	Kikot Hydroelectric Development Project	Euros Fcfa	-	1 830 1 200 400	-
Economy	DACC - Support Facility for Competitiveness of Cameroon	Euros Fcfa	6.5 4 263.72	-	-
	Support for Economic Development through Value Chain Development and Private Sector Promotion	Euros Fcfa	-	9.83 6 448.06	-
	PAIRIAC - Regional Integration and Investment Support Programme for Central Africa	Euros Fcfa	-	-	-
Governance	PROSCIG: Promoting Gender-Transformative Approaches to Strengthen Civil Society Resilience in Cameroon	Euros Fcfa	-	11.15 7 313.92	2.62 1 718.61

Summary Table of Cooperation Portfolio Monitoring and Operational Coordination Activities

Programmes/ projects		Key Implementation Milestones
CRS-ABS	PADL - Local Development Support Programme	- Activities related to the implementation of the PADL Matrix (general conditions and performance indicators) for the 2025 financial year - Meeting of the Committee for Monitoring the Implementation of Structural Reforms on progress towards the fulfilment of the general conditions, performance indicators and associated targets for 2025 – July 2025 - Meeting of the Committee for Monitoring the Implementation of Structural Reforms on the status of implementation of the PADL Matrix, with a view to the disbursement of the budget support financing scheduled for 2025, amounting to EUR 15 million (FCFA 9 839 355 000) – October 2025
Rural Development and Environment	PAMFOR- Forestry Governance Improvement Programme	- Project completion and closure workshop for the UFA REFOREST Project - Ongoing implementation of the "OTP-OI-CAM" and "Private Sector Support" projects
	ABC - PADER - Supporting the Transformation of the Cotton Basin – Rural Development Support Programme	Final evaluation report
	NaturAfrica Benoue	Operational launch of the project
	CASEVE - Cameroun Septentrion Vert (TEI Septentrion)	- Operational activities related to the implementation of the three components - First CASEVE Programme Portfolio Review Meeting
	Cameroon Sustainable and Competitive Forest and Cocoa Programme	- Financing Agreement: signed on 28 November 2025 - Ongoing start-up of the Programme's two components ("Sustainable Forests" and "Sustainable Cocoa")
	EcoNorCam North Cameroon Ecosystem	Project completed in June 2025
	Natura Sud-Est - Sustainable Territories	- Programme launch : April 2025 in Bertoua - Implementation of the various components under way.
Infrastructure	PRODESV: Economic and Social Development Programme for Secondary Cities Exposed to Drivers of Instability	- Final operational activities carried out as the project entered its closure phase. - Participation in the 16th Steering Committee meeting, which acknowledged the satisfactory final implementation performance of the project and endorsed the recruitment of an international consultant to document and capitalize on the project's achievements and lessons learned.
	Support for the Expansion of Renewable Electricity Generation Capacity	- AFD supervision and project identification mission under the Renewable Energy Programme. - Processing of the request for support towards the conduct of the Programme feasibility study. - Technical evaluation of proposals for the Programme feasibility study.
	Yaounde Bypass Road (T3 Section - 22.8km)	- Appraisal mission conducted by the European Investment Bank (EIB) and co-financiers for Section T3, focusing on the finalization of the project's technical, environmental, social and climate assessments ahead of its submission for approval by the EIB's decision-making bodies (August 2025). - Preparation of the methodological note on right-of-way clearance. - Preparation of the methodological framework for project implementation.
	PAGIRN-TIC ICT Foresight and Planning in Central Africa	- Amendment N°. 2 extending the project implementation end date. - Continued operational implementation of the project.
	PAGIRN-Corridors Sustainable Corridor Management and Harmonisation of Load Control Systems	- Amendment N°. 2 extending the project implementation period. - Preparation of the 4th Annual Report (May 2023 – April 2024) on the implementation of the OPA-AC. - Workshop on the presentation of the OPA-AC results and follow-up of its recommendations in the Central African Republic (CAR). - Continued operational implementation of the project.
	Kikot Hydroelectric Development Project	- AFD mission to assess progress in the Kikot project, as part of the broader supervision and identification of projects in the Energy sector. - Request for the mobilization of technical assistance (TA) and EU financing under the AIP - Signing of the AFD-Government cooperation framework (MINEPAT/MINEE) for support to the development of the Kikot project. - Operational planning under way. - Financial advisory mission on the applicable shadow model, including its presentation and training on its use.
Economy	DACC - Support Facility for Competitiveness of Cameroon	Final evaluation report
	Support for Economic Development through Value Chain Development and Private Sector Promotion	- Project implementation contract signed with AGRER S.A.-N.V. - Launch of project activities
	PAIRIAC - Regional Integration and Investment Support Programme for Central Africa	- Operational implementation of the various project components - CSO session on the 2025 Annual Work Plan (AWP) and budget (June) - CSO session to review implementation progress and agree on next steps (December)
Governance	PROSCIG: Promoting Gender-Transformative Approaches to Strengthen Civil Society Resilience in Cameroon	First operational implementation activities, together with a semi-annual project progress report (December 2025)

Coordination Actions (Portfolio Facilitation)

- Organisation and oversight of periodic meetings to monitor progress in meeting the general conditions and performance indicators attached to the variable tranches.
- Active participation in the two sessions of the Committee for Monitoring the Implementation of Structural Reforms on the implementation of the PADL Matrix, chaired by the Secretary General of MINEPAT
- Preparation of the disbursement request for the fixed tranche (FCFA 1 967 871 000) and the variable tranches (FCFA 7 871 484 000) for the 2025 financial year.

- Active participation in the first meeting of the DICOSE Technical Secretariat for the three projects (UFA REFOREST, OTP-OI CAM, ASP Cam PV) - 13 February 2025
- Active participation in the DICOSE session for the three projects - 23 April 2025

- Submission of a funding request for a new (third) phase

- Active participation in the project launch workshop held on 11 September 2025 in Garoua

- Active participation in the organisation and conduct of the first portfolio review meeting
- Coordination of the preparatory process for the mid-term evaluation scheduled for 2026

- Participation in the information session on progress made in the preparation of the programme, delivered by the EU Delegation to all stakeholders on 28 November 2025 at the CAP-CUE.

- Active participation in the project closing workshop held on 10 September 2025 in Garoua, during which the project received a satisfactory final evaluation.

- Participation in the completion of the programme identification and formulation process, as well as in the programme launch workshop
- Participation in the inception and alignment meeting aimed at fostering a common understanding of the programme among all stakeholders, held on 27 August 2025 in Mbakomo.
- Contribution to the preparation of the instrument establishing the Programme Coordination and Monitoring and Evaluation Framework, signed by MINFOF on 26 December 2025

- Active participation in the 16th Steering Committee meeting
- Institutional monitoring

- Active participation in the AFD mission and preparation of audience briefing files.
- Follow-up of the request for support towards the conduct of the Programme feasibility study, initiated by MINEPAT/MINEE

- Participation in the EIB appraisal mission.
- Processing of audience briefing files for meetings between the EIB mission and national authorities.
- Follow-up of conceptual and methodological activities.

- Participation in follow-up meetings relating to the review of the amendment request.
- Processing of the amendment file (additional information supporting the initial request).
- Institutional follow-up

- Processing of the amendment documentation, including its transmission to and formalization by the stakeholders.
- Processing of the validation procedure for the 4th Annual Report.
- Participation in the Bangui workshop on the presentation of the OPA-AC results and follow-up of its recommendations in the Central African Republic.

- Active participation in the AFD mission and preparation of audience briefing files.
- Preparation and processing of the request for the mobilization of technical assistance and EU financing.
- Contribution to the processing of the AFD-Government cooperation framework.
- Support to and participation in the financial advisory mission.

- Institutional follow-up

- Joint monitoring of the activity start-up process with the EU Delegation

- Active participation in the two CSO sessions

- Institutional follow-up

Sustained Mobilisation around the Global Gateway Strategy (1)

With the active contribution of CAP-CUE, the Interministerial Committee responsible for coordinating the preparation of Cameroon's regional projects eligible under the Global Gateway Strategy continued its proactive drive to attract available funding opportunities by supporting sectoral ministries and private-sector project promoters in the formulation and maturation of projects to be submitted for financing under the Global Gateway Strategy.



56.64
billion CFAF
secured

At the close of 2025, Cameroon ranked third among African countries, having secured CFAF 56.64 billion (€86.35 million) in financing for four projects:

- ▶ Technical Assistance for the Development of the Kikot-Mbebe Hydropower Dam Project;
- ▶ Detailed Engineering Design Studies for Section T3 of the Yaounde Bypass Road;
- ▶ Construction of the bridge over river Ntem between Cameroon and Equatorial Guinea;
- ▶ Construction of the Yaoundé Bypass Road (Phase 1).

161.10
billion CFAF
to be secured

The indicative 2026–2027 Global Gateway pipeline for Cameroon amounts to CFAF 161.10 billion (€245.6 million) in earmarked financing, covering several operations currently awaiting approval by the European side, including:

- ▶ National Road N°3 Yaounde-Douala (Strategic Corridors 5 and 6);
- ▶ Project on the Development of an Integrated Industrial Zone at the Port Authority of Kribi;
- ▶ Yaounde Rapid Transit Bus (BRT) Project;
- ▶ SODECOTON Modernisation Project;
- ▶ Cameroon–Chad Power Interconnection Project (PIRECT).



Achievements in 2025

CFAF 56 645 642 267
€ 86 355 725



Technical Assistance for
the implementation of the
Kikot-Mbebe Hydropower
Dam Project.

CFAF 2 623 840 000
€ 4 000 000



Detailed Engineering Design
Studies for Section T₃ of the
Yaounde Bypass Road.

CFAF 324 916 667
€ 495 000



Construction of the bridge
over river Ntem between
Cameroon and Equatorial
Guinea.

CFAF 22 958 600 000
€ 35 000 000



Construction of the Yaounde
Bypass Road (Phase 1).

CFAF 30 738 285 600
€ 46 860 000

Indicative Project Pipeline 2026-2027



National Road 3 Yaoundé-Douala:
Strategic corridor 5 - Libreville-Kribi-Yaounde-Ndjamena /
Strategic corridor 6 - Douala-Yaounde-Bangui-Kisangani -
Kampala.

CFAF 26 238 400 000 (€ 40 000 000)



Integrated Industrial Zone
Development Project at the
Port Authority of Kribi.

CFAF 521 500 000 000
€ 795 000 000



Yaounde Rapid Transit
Bus (BRT) Project

CFAF 19 678 800 000
€ 30 000 000



SODECOTON
Modernisation Project

CFAF 26 238 607 979
€ 40 000 500



Cameroon - Chad Power
Interconnection Project
(PIRECT)

CFAF 298 460 435 000
€ 455 000 000

Sustained Mobilisation around the Global Gateway Strategy (2)



2nd Global Gateway Forum

From €300 Billion to €400 Billion in Mobilised Investments:
Driving a New Scale of Investment

As part of the overall implementation of the Global Gateway Strategy, the European Union organised the second edition of the Global Gateway Forum in Brussels on 9 and 10 October 2025, focusing on strengthening global connectivity in the face of geopolitical and geoeconomic challenges.

Among the major outcomes of this high-level meeting was the proposal to accelerate investment mobilisation beyond the Global Gateway Strategy's initial targets. The ambition is now to mobilise €400 billion in investments by 2027, up from the original target of €300 billion, with a particular focus on digital infrastructure, clean energy, transport, health and education.

Africa stands to benefit significantly from this initiative through enhanced connectivity and stronger value chains, particularly through the development of transport corridors and resilient energy infrastructure.

Cameroon's participation in the Forum provided an opportunity to further advance strategic cooperation efforts aimed at increasing the mobilisation of Global Gateway financing for national transformative projects and regional connectivity infrastructure. These efforts continue through the Global Gateway Interministerial Committee, in whose deliberations CAP-CUE participates.





Financial Monitoring of the Cooperation Portfolio (1)



EU's development assistance provided primarily in the form of grants, falls into three main categories of resources monitored under the European partnership coordination framework:

- ▶ Institutional support resources made available to support partnership assistance, oversight and monitoring activities;
- ▶ Operational support resources allocated under the project-based approach to the implementation of development programmes and projects;
- ▶ Budget support resources channelled through the State budget to support sector strategies and public development policies.

375.32
billion CFAF
in allocation under
monitoring

At the close of 2025, the overall performance of the allocated resources (CFAF 375.32 billion – €572.177 million) showed strong contracting and disbursement rates of 92% and 69%, respectively, with instrument-specific variations observed across the two cooperation financing instruments currently being implemented, namely the EDF and the NDICI.

Overall Status of Resources Implementation



ALLOCATED FUNDS

375.3

billion CFAF



EQUIVALENT IN EUROS

572.17

million €

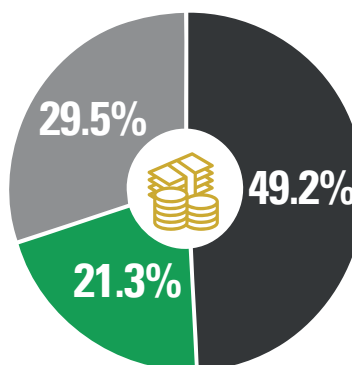


CONTRACTED FUNDS

347.1

billion CFAF

€ 529 122 431

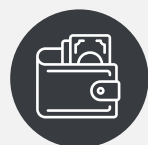


**DISTRIBUTION OF
ALLOCATED FUNDS**

● **EDF (NIP)**
184.9 billion CFAF
€ 282 Million

● **EDF (RIP)**
79.8 billion CFAF
€ 121.6 Million

● **NDICI**
110.5 billion CFAF
€ 168.5 Million



DISBURSED FUNDS

259.8

billion CFAF

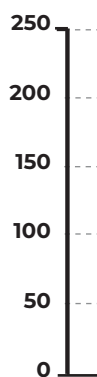
€ 396 023 757



Overall
contraction
rate **92%**

Overall
disbursement
rate **69%**

billion CFAF



Million €



**DISTRIBUTION
BY SOURCE**

■ Allocated funds

■ Contracted funds

■ Disbursed funds

		Allocated funds	Contracted funds		Disbursed funds	
			Amount	%	Amount	%
EDF	NIP	184 980 720 000	184 045 954 363	99%	166 748 164 904	90%
	RIP	79 815 392 511	78 467 231 633	98%	68 057 798 372	85%
NDICI		110 529 260 000	84 569 964 440	77%	24 969 780 457	23%
TOTAL	CFAF	375 325 372 511	347 083 150 436	92%	259 775 743 733	69%
	Euro	572 177 225	529 122 431		396 023 757	

Financial Monitoring of the Cooperation Portfolio (2)



22.16

billion CFAF
disbursed
in 2025

As part of the financial implementation of the European cooperation programme, EU-allocated resources recorded a significant level of disbursement during 2025, amounting to approximately CFAF 22.16 billion (€33.79 million).

Both the residual EDF resources and the current NDICI resources contributed, through the institutional, operational and budget support components, to the implementation of activities managed directly by the European Union, as well as those implemented by entrusted entities under the PAGODA framework.

The 2026 disbursement outlook for the resources mobilised stands at a cumulative CFAF 115.54 billion (€176.15 million).



TOTAL DISBURSEMENTS
IN 2025

22.16
billion CFAF



EQUIVALENT IN EUROS

33.79
million €



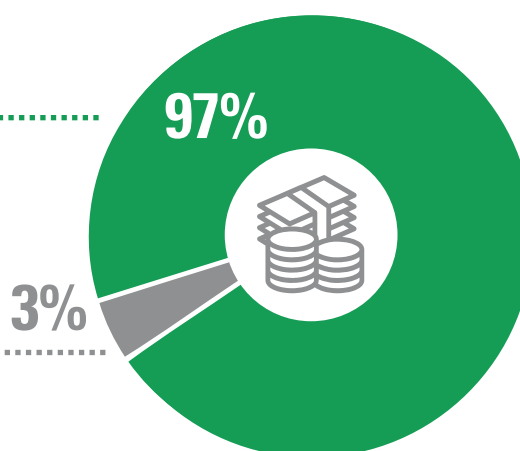
OPERATIONS UNDER
DIRECT EU REPORTING

21.50
billion CFAF
€ 32 459 500

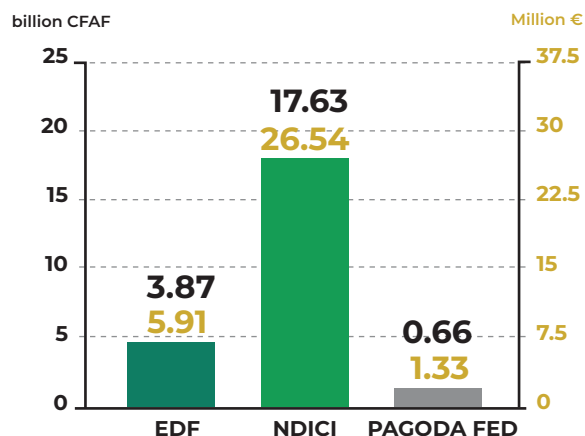


PAGODA FED

0.66
billion CFAF
€ 1 334 184



Operations under direct EU
reporting represent **97%** of
disbursements in 2025



		2025 Disbursement		Equivalent in euros
		Amount	%	
EU-managed operations	EDF	3 873 909 479	17.5%	5 915 195
	NDICI	17 628 468 387	79.5%	26 544 305
PAGODA FED		664 825 821	3%	1 334 184
TOTAL		22 167 203 687	100%	33 793 684

Summary Table of the Implementation of European Union Funding

Operations	Allocated amount	
	euros	CFAF
EDF - NIP		
Technical Cooperation Facility III	3 000 000	1 967 880 000
Support of the Transformation of the Cotton Basin in Cameroon - ABC	9 500 000	6 231 620 000
Contribution to the Africa Investment Platform (AIP) in support of the industrial sector in North Cameroon	10 000 000	6 559 600 000
PNDP-FED	30 000 000	19 678 800 000
TCF II 2017-2021	10 350 000	6 789 186 000
Economic and Social Development Programme for Secondary Cities Exposed to Drivers of Instability (PRODESV)	20 000 000	13 119 200 000
Active Citizenship Support Programme (PROCIVIS)	10 000 000	6 559 600 000
Technical Cooperation Facility 2015- 2017	3 000 000	1 967 880 000
Sector Reform Contract – Rural Development (SRC)	152 000 000	99 705 920 000
Competitiveness Support Facility for Cameroon (DACC)	10 000 000	6 559 600 000
Contribution to the Africa Investment Platform (AIP) in support of Cameroon's Energy sector	16 150 000	10 593 754 000
PAMFOR/ Forestry Governance Improvement Programme	8 000 000	5 247 680 000
	282 000 000	184 980 720 000
EDF - RIP		
Support for the Conservation of Biodiversity and Fragile Ecosystems (ECOFAC VI)	77 804 800	51 036 836 608
Regional Integration and Investment Support Programme for Central Africa (PAIRIAC)	18 072 425	11 854 787 903
Regional and National Infrastructure Governance Support Programme for Central Africa (PAGIRN) - Cameroon	5 800 000	3 804 568 000
LOCAL AND SUSTAINABLE PRODUCTION FOR THE PREVENTION OF FOOD CRISES IN CAMEROON	20 000 000	13 119 200 000
	121 677 225	79 815 392 511
NDICI AFRICA		
Mitigating the impact of COVID-19 on conflict affected people in the South West and North West regions of Cameroon	1 500 000	983 940 000
Cameroon Inclusive and Sustainable Green Cities	24 000 000	15 743 040 000
TEI: Green Deal and Resilience in North Cameroon – Sustainable Agriculture and Biodiversity Conservation	20 000 000	13 119 200 000
Commitment of the Local Development and Spatial Planning Budget Support Programme	44 000 000	28 862 240 000
ODEBAC	14 000 000	9 183 440 000
NDICI/2023/ACT-62253 Support for Value Chain Development	15 000 000	9 839 400 000
ACT-60919 (2023)	17 000 000	11 151 320 000
Support measure AAP2023	4 000 000	2 623 840 000
Renewable Energy Generation Support Programme	4 000 000	2 623 840 000
ACT-60918 COOPERATION FACILITY	5 000 000	3 279 800 000
NDICI/2022/ACT-61336 South/South-East Cameroon Green Landscape (Paysage Vert Sud/Sud-Est Cameroun)	20 000 000	13 119 200 000
	168 500 000	110 529 260 000
	572 177 225	375 325 372 511

Contracted amount		Amount paid		Remaining to be contracted		Remaining to be allocated	
euros	CFAF	euros	CFAF	euros	CFAF	euros	CFAF
2 897 248	1 900 478 470	2 883 313	1 891 337 779	102 753	67 401 530	116 687	76 542 221
9 457 977	6 204 054 593	9 457 977	6 204 054 593	42 023	27 565 407	42 023	27 565 407
10 000 000	6 559 600 000	4 000 000	2 623 840 000	-	-	6 000 000	3 935 760 000
30 000 000	19 678 800 000	29 047 845	19 054 224 406	-	-	952 155	624 575 594
10 286 058	6 747 242 330	9 984 581	6 549 485 681	63 942	41 943 670	365 419	239 700 319
20 000 000	13 119 200 000	19 628 037	12 875 206 941	-	-	371 963	243 993 059
9 517 669	6 243 210 144	9 437 194	6 190 421 927	482 331	316 389 856	562 806	369 178 073
2 967 301	1 946 430 508	2 538 632	1 665 241 014	32 699	21 449 492	461 368	302 638 986
151 626 580	99 460 971 220	149 905 077	98 331 734 289	373 420	244 948 780	2 094 923	1 374 185 711
9 842 184	6 456 079 095	9 660 111	6 336 646 208	157 816	103 520 905	339 889	222 953 792
16 150 000	10 593 754 000	432 060	283 414 078	-	-	15 717 940	10 310 339 922
7 829 950	5 136 134 002	7 229 950	4 742 557 989	170 050	111 545 998	770 050	505 122 011
280 574 965	184 045 954 363	254 204 776	166 748 164 904	1 425 035	934 765 637	27 795 224	18 232 555 096
76 636 640	50 270 570 630	72 626 668	47 640 189 338	1 168 160	766 265 978	5 178 132	3 396 647 270
17 239 386	11 308 347 641	10 728 289	7 037 328 728	833 039	546 440 262	7 344 136	4 817 459 175
5 745 950	3 769 113 362	5 246 611	3 441 566 650	54 050	35 454 638	553 389	363 001 350
20 000 000	13 119 200 000	15 151 402	9 938 713 656	-	-	4 848 598	3 180 486 344
119 621 976	78 467 231 633	103 752 970	68 057 798 372	2 055 249	1 348 160 878	17 924 255	11 757 594 139
1 499 010	983 290 619	1 499 010	983 290 619	990	649 381	990	649 381
19 500 000	12 791 220 000	8 771 532	5 753 773 914	4 500 000	2 951 820 000	15 228 468	9 989 266 086
19 500 000	12 791 220 000	6 424 796	4 214 409 479	500 000	327 980 000	13 575 204	8 904 790 521
39 000 000	25 582 440 000	10 000 000	6 559 600 000	5 000 000	3 279 800 000	34 000 000	22 302 640 000
6 810 500	4 467 415 580	782 206	513 095 848	7 189 500	4 716 024 420	13 217 794	8 670 344 152
3 213 750	2 108 091 450	642 750	421 618 290	11 786 250	7 731 308 550	14 357 250	9 417 781 710
17 000 000	11 151 320 000	3 536 826	2 320 016 698	-	-	13 463 174	8 831 303 302
103 415	67 836 103	-	-	3 896 585	2 556 003 897	4 000 000	2 623 840 000
-	-	-	-	4 000 000	2 623 840 000	4 000 000	2 623 840 000
2 798 815	1 835 910 687	1 285 465	843 213 621	2 201 185	1 443 889 313	3 714 535	2 436 586 379
19 500 000	12 791 220 000	5 123 425	3 360 761 988	500 000	327 980 000	14 876 575	9 758 438 012
128 925 490	84 569 964 440	38 066 011	24 969 780 457	39 574 510	25 959 295 560	130 433 989	85 559 479 543
529 122 432	347 083 150 436	396 023 757	259 775 743 734	43 054 793	28 242 222 075	176 153 468	115 549 628 777

Summary Table of the European Union Payments for ongoing Operations in Cameroon for the Year 2025 (In CFAF)

Operations	jan-25	feb-25	mar-25
Active Citizenship Support Programme (PROCIVIS)	-	-	-
Technical Cooperation Facility (TCF)			
Complementary Measures (Technical Assistance) under the European Union Sector Reform Contract (Budget Support)	-	-	-
Competitiveness Support Facility for Cameroon (DACC)			
Regional and National Infrastructure Governance Support Programme for Central Africa (PAGIRN)	-	-	-
Support Measures for the Banana Sector (MAB)			
Forest Governance Improvement Programme (PAMFOR)	-	-	-
Africa Investment Facility - Assistance for the modernisation of the Belabo - Ngaoundéré railway			
Regional Integration and Investment Support Programme for Central Africa (PAIRIAC)	-	-	-
Support Programme for the Conservation of Biodiversity and Fragile Ecosystems (ECOFAC-6) – Dja Wildlife Reserve, Cameroon			
Disbursement to the National Treasury under the European Union Rural Development Sector Reform Contract (Budget Support)	-	-	-
SUBTOTAL I	0	0	0
Economic and Social Development Programme for Secondary Cities (PRODESV): FEICOM and KFW	-	-	-
PNDP-Agropastoral-EDF: AFD and PNDP			
Support to the Cotton Basin – Rural Development Support Programme (ABC- PADER): GIZ	-	-	-
Electrification Project for 16 Villages in the Far North Region of Cameroon (PERPREN-MIDIMA)			
Contribution to the Africa Investment Platform (AIP) for the Industrial Sector in Northern Cameroon - EIB Blending Facility	-	-	-
Contribution to Phase II of the Africa Investment Facility (AfIF) for the Development of Regional Infrastructure			
Sustainable Production for Food Crisis Resilience in Cameroon – AFD			
SUB-TOTAL II – EDF PAGODA (Projects financed by the EDF and implemented by executing agencies)	0	0	0
AAP Support Measures	-	-	-
Mitigating the impact of COVID-19 on conflict affected people in the South West and North West regions of Cameroon	0	-	-
ACT-60919 (2023) PROCIG 44975	-	-	-
Dec. 44812/ South/South-East Cameroon Green Landscape (Paysage Vert Sud/Sud-Est Cameroun)	-	-	-
TEI: Green Deal and Resilience in North Cameroon – Sustainable Agriculture and Biodiversity Conservation	-	-	-
Cameroon Inclusive and Sustainable Green Cities	-	-	-
Dec. 45589 / Cameroon Local Development Support Programme (PADL)	-	-	-
NDICI/2023/ACT-62253 Support for Value Chain Development	-	-	-
NaturAfrica Phase 1 - Overall decision	-	-	-
487854 / Technical Assistance to the Sustainable Oceans and Blue Economy Programme in Central Africa (ODEBAC)	-	-	-
Securing Corridors, Ports and Exchanges in Western and Central Africa (SCOPE Africa)	-	-	-
SUB TOTAL III - NDICI	0	0	0
MONTHLY TOTAL (I+ II+ III)	0	0	0

avr-25	may-25	june-25	july-25	aug-25	sept-25	oct-25	nov-25	dec-25	TOTAL
-	-	-	-	-	-	-	-	-	0
7 799 165	-	-	-	-	-	-	17 775 910	27 016 901	52 591 976
-	-	-	469 817 978	-	235 610 459	-	11 659 636	30 322 813	747 410 886
-	-	15 764 214	30 692 228	-	-	-	-	-	46 456 442
190 591 245	-	-	-	-	-	-	-	152 068 084	342 659 329
-	-	-	-	-	-	-	-	-	0
-	488 725 105	-	-	-	-	156 336 298	-	-	645 061 403
-	1 463 296 412	-	-	-	-	-	-	-	1 463 296 412
-	328 273 359	-	-	-	229 572 966	-	5 393 934	-	563 240 259
-	-	-	-	-	13 192 771	-	-	-	13 192 771
-	-	-	-	-	-	-	-	-	0
198 390 410	2 280 294 877	15 764 214	500 510 206	0	478 376 196	156 336 298	34 829 480	209 407 798	3 873 909 479
-	-	-	-	-	-	623 929 394	-	-	623 929 394
-	-	-	-	-	-	-	-	-	0
-	-	-	-	-	-	22 818 251	-	-	22 818 251
-	-	-	-	-	-	-	-	-	0
-	18 078 175	-	-	-	-	-	-	-	18 078 175
-	-	-	-	-	-	-	-	-	0
-	-	-	-	-	-	-	-	-	0
0	18 078 175	0	0	0	0	646 747 646	0	0	664 825 821
27 134 317		12 052 501	196 787 100	40 376 121			7 940 359	287 902 151	572 192 551
-	28 835 870	-	-	-	-	-	-	-	28 835 870
-	-	2 951 806 500	43 030 779	-	768 602 856	-	-	23 901 269	3 787 341 404
-	-	675 348 270	-	-	9 217 114	-	485 702 947	706 509 782	1 876 778 114
9 100 091	-	-	1 628 304 593	-	-	-	-	655 957 000	2 293 361 685
-	-	80 096 810	2 743 889 876	129 966 072	-	-	-	1 106 224 252	4 060 177 010
-	-	-	-	-	-	-	603 383 358	-	603 383 358
-	-	-	-	-	-	-	421 616 362	-	421 616 362
-	78 118 182	-	1 019 466 703	-	-	-	290 142 979	487 502 119	1 875 229 983
-	-	-	-	-	-	-	243 953 275	513 093 501	757 046 776
-	-	-	-	1 352 505 275	-	-	-	-	1 352 505 275
36 234 409	106 954 051	3 719 304 081	5 631 479 052	1 522 847 469	777 819 970	0	2 052 739 281	3 781 090 075	17 628 468 387
234 624 819	2 405 327 103	3 735 068 296	6 131 989 257	1 522 847 469	1 256 196 166	803 083 944	2 087 568 761	3 990 497 873	22 167 203 687
								in euros	33 793 684

Expanding Monitoring of the European Partnership



Expanded Monitoring of Stakeholders involved in the European Partnership

As formally provided for in the Ministerial Order establishing CAP-CUE, the European Partnership covered by the monitoring framework is construed in a broad sense as comprising, in addition to the European Union, the Member States, their development cooperation agencies and the European Investment Bank (EIB).

In this context, the Team Europe approach, bringing together the European Union and its Member States, further broadens the scope of stakeholder monitoring within the framework of European Partnership coordination.

Multifaceted Monitoring of European Partnership Intervention Instruments

As regards the intervention mechanisms of the European Partnership, the monitoring framework covers not only the NDICI–Global Europe instrument and its operational programming framework, the Multiannual Indicative Programme (MIP), but also a variety of development modalities, initiatives and other cooperation support mechanisms.

A notable example is budget support, which has emerged in recent years as an increasingly important instrument in the delivery of European development assistance.

The same applies to the European Global Gateway initiative, which aims to significantly increase financing for infrastructure development.



CaSeVe portfolio review meeting,
September 25, 2025

Cameroun Septentrion Vert (CaSeVe)

Team Europe is financing and implementing the CaSeVe project, which aims to strengthen the resilience of the three northern regions of Cameroon to demographic pressures and food insecurity crises exacerbated by insecurity and climate change.

13.11
billion CFAF
(€ 20 million)

Belabo-Ngaoundere Railway Line Project

The European Investment Bank (EIB), in partnership with the EU and the French Development Agency (AFD), is financing the modernisation of the Belabo-Ngaoundere railway line (330 km) in Cameroon..

69.5
billion CFAF
(€ 106 million)



Belabo-Ngaoundere Railway Line under Rehabilitation



Scale model of the Yaounde Bypass Road

Yaounde Bypass Road Project

The **Global Gateway Strategy** is currently being mobilised to support the financing and construction of the construction of Section T₃ of the Yaounde Bypass Road.

30.7
billion CFAF
(€ 49.9 million)

Extending Monitoring to Associated Partnerships



Multipartner mobilisation and monitoring

Alongside the European Union and its affiliated entities, the portfolio of development programmes and projects financed and implemented under the European Partnership may, where appropriate, involve other technical and financial partners.

The African Development Bank (AfDB) and the World Bank are among the leading contributors in this regard, particularly in the areas of infrastructure (transport and energy), agriculture and social development, notably in the Far-North.

The implementation of co-financed programmes and projects is governed by the operational arrangements and responsibilities agreed among the partners, which define their respective roles and level of engagement in the coordination of the European Partnership.

Joint and Multipartner Coordination

Cameroon's multi-partner development cooperation efforts also include joint coordination through the Multi-Partner Committee, which brings together all development institutions and cooperation agencies operating in the country to foster information sharing, coordination and more effective development interventions.

CAP-CUE plays an active role in this process through its monitoring of the multi-stakeholder European Partnership.

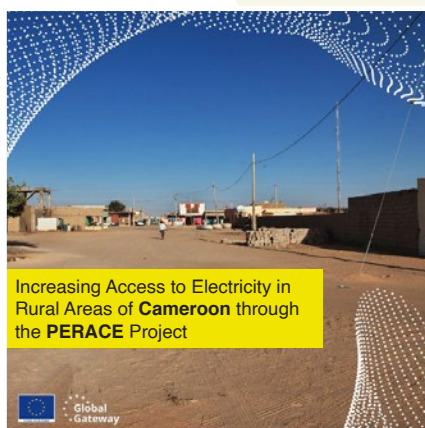


Bridge over river Logone

The Logone Bridge was co-financed by the **African Development Bank (AfDB)**.



Stretching over 620 metres, the bridge across the Logone River was built to facilitate the movement of people and goods between Yagoua in Cameroon and Bongor in Chad, and was inaugurated on 28 April 2025.



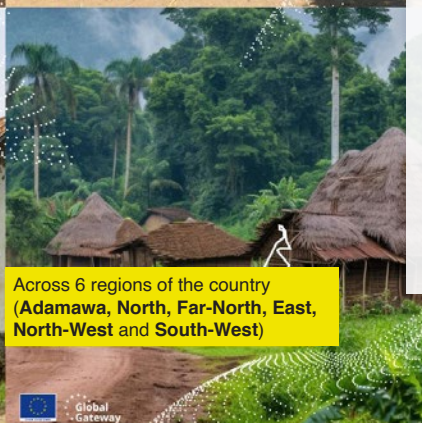
Increasing Access to Electricity in Rural Areas of **Cameroon** through the **PERACE** Project



€ 58.6 million invested by the EU



The project will provide electricity access to **370,000 households**



Across 6 regions of the country (**Adamawa, North, Far-North, East, North-West and South-West**)



Rural Electrification and Access to Electricity Project (PERACE)

Designed to bring electricity to hundreds of localities and deliver thousands of social connections, this initiative is valued at 123 billion CFA francs. Its financing is provided primarily by the **World Bank** (loan of 88 billion CFA francs), the European Union (grant of 10 billion CFA francs), the European Investment Bank, and other sources of funding amounting to 25 billion CFA francs.

New Avenues for Coordination

Strategic Prioritisation

.....

Policy Alignment

.....

Multi-stakeholder Mobilisation

.....

Operational Repositioning

The future direction of the new coordination framework for the European Partnership in Cameroon is shaped by a number of international and national contextual factors associated with recent developments in the OEACP–EU and Cameroon–EU cooperation paradigms:

- ▶ Global geopolitical and strategic developments are reshaping the European cooperation narrative towards a more political approach, placing greater emphasis on the pursuit of shared interests between the EU and its partner countries, against the backdrop of efforts to preserve a multilateral system that is increasingly under strain;
- ▶ New partnership models, with consequential implications for the redesign of coordination approaches:
 - New instruments and initiatives (NDICI–Global Europe and the Global Gateway Strategy) currently under implementation;
 - The growing preference for budget support as a modality for intervention;
 - An increasingly multi-actor landscape, characterised by diverse stakeholders and multiple levels of intervention (Team Europe, implementing agencies, and other Technical and Financial Partners).
- ▶ The priority strategic choices reaffirmed by both Parties, notably the Government’s commitment to implementing the National Development Strategy, underscore the need for an enhanced partnership dialogue.



Place the Team Europe approach at the heart of partnership mobilisation efforts.



Prioritise the alignment of the partnership with the National Development Strategy as a central pillar of the deployment strategy.



Ensure the optimal alignment of the country's strategic positioning with due consideration for European interests.



Adapt coordination arrangements to the evolving instruments, tools and intervention mechanisms of the European Partnership.



Reinvigorate dialogue opportunities and coordination platforms, including the Economic and Technical Dialogue, in order to further strengthen the partnership dialogue.



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